

# Sorting & Delivery Center (S&DC)

## Unions & Management Associations

CRDO

Updated as of: 07/27/2023



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## Overview – S&DC Transfer Hub

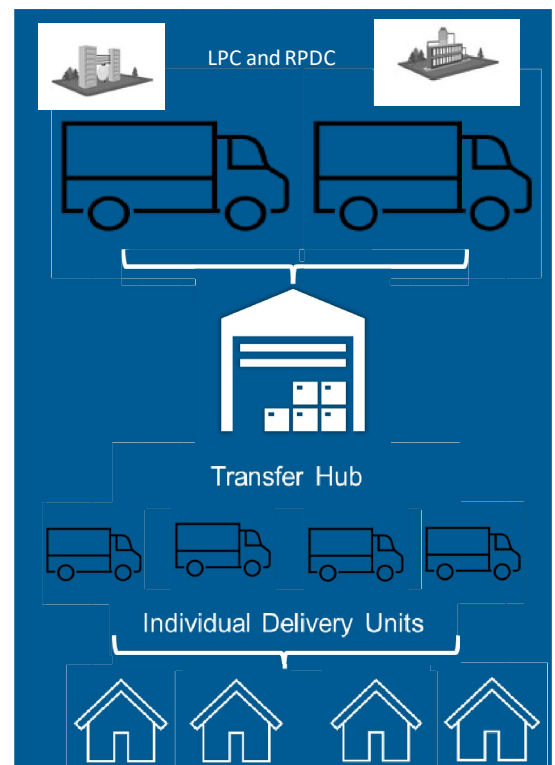
### Key Objectives

- Support the Delivering for America Plan
- Realign the entire network, ensuring sustainability for the USPS
- Create a route network with multiple cross dock operations

### Goals

- ✓ Enhance the productivity of the local regular network
- ✓ Consolidate multiple deliveries and process exported activities at central location
- ✓ Improve building design to achieve an integrated layout
- ✓ Gain efficiencies in transportation and mail handling costs

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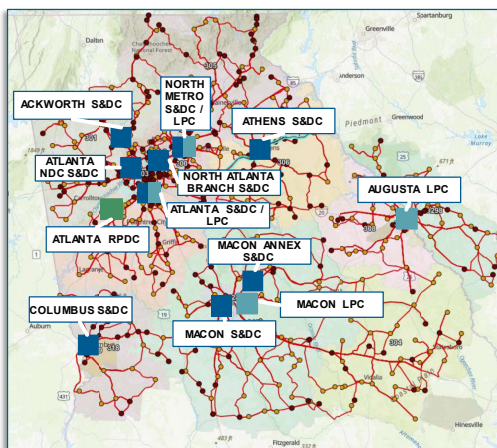
# Georgia District

## Transfer Hubs

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### After stress test 1.0, Atlanta parcel flow adjusts for space and time constraints at S&DCs



**# Offices** | 549 (268 DUs + 223 Standalone POs)

**3 Digit ZIP Codes** | 298, 300, 301, 302, 303, 304, 305, 306, 308, 309, 310, 311, 312, 318, 319, 399

**Parent & Child Offices** | TBD

**Initial stress test**

Time constraints - Volume for 250 carriers leave to time for DU/DC 405%g

	ATLANTA GA LFC Catchment Area		PALMETTO GA RPDC		MACON GA LFC Catchment Area			
	ATLANTA NDC GA S&DC	NORTH ATLANTA BRANCH S&DC	ATLANTA GA S&DC/LPC	ATHENS GA S&DC	NORTH METRO GA S&DC/LPC	MACON ANNEX S&DC	COLUMBUS GA S&DC	SOUTH MACON GA S&DC
Parcel sort plane meet DUTY	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
PC + DU splits needed / available	35 / 154	29 / 282	14 / 98	51 / 100	35 / 123	8 / 199*	31 / 114	25 / 148
Desk space available**	2	15	4	12	16	14	8	15
Highly used routes / available (SF)	4.3K / 1.2K	4.2K / 5.7K	5.7K / 1.5K	7.8K / 2K	3.5K / 4.3K	16.3K / 14.3K	5.3K / 3.4K	1.8K / 2.4K
								1.3K / 0.8K

**S&DC Space Constraints (leaf to J @range):**  
 \* Potential shift of assignments to RPDC  
 \* Potential cross-DU transfer for LFC  
 \* Potential need for net new transfer hub

**For confirmation: Recommended scheduling before volume with reduced DU sorts at constrained sites.**

**Current End-State after Stress-Test 1.0**

PALMETTO GA RPDC 173 splits

	ATLANTA GA LFC Catchment Area		PALMETTO GA RPDC		MACON GA LFC Catchment Area			
	ATLANTA NDC GA S&DC	NORTH ATLANTA BRANCH GA S&DC	ATLANTA GA S&DC/LPC	ATHENS GA S&DC	NORTH METRO GA S&DC/LPC	MACON ANNEX S&DC	COLUMBUS GA S&DC	SOUTH MACON GA S&DC
Parcel sort plane meet DUTY	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
PC + DU splits needed / available	15 / 154	28 / 282	12 / 98	56 / 150	55 / 122	66 / 194	33 / 114	25 / 148
Carrier splits needed / available	125 / 154	244 / 282	89 / 98	143 / 142	122 / 122	180 / 184	96 / 114	101 / 148
Desk space available**	2	15	4	12	16	14	8	15
Highly used routes / available (SF)	0.8K / 0.4K	4.0K / 4.0K	0.9K / 0.9K	2.1K / 2.1K	3.9K / 4.9K	4.3K / 4.3K	1.1K / 1.1K	1.0K / 2.4K
								0.2K / 1.2K

# Summary of Atlanta region After Stress Test 1.0

3 ZIPS: 298, 300, 301, 302, 303, 304, 305, 306, 308, 309, 310, 311, 312, 318, 319, 399

**PALMETTO GA RPDC**  
474k network parcels  
173 RPDC separations

- ~50% of network parcel volume sorted<sup>1</sup>
- ~20% of downstream office separations<sup>2</sup>

Facility Info	Atlanta GA LPC Catchment Area				Augusta GA LPC Catchment Area	Duluth GA LPC Catchment Area		Macon GA LPC Catchment Area			
	ACWORTH GA S&DC	ATLANTA - NDC GA S&DC	NORTH ATLANTA BRANCH GA S&DC	ATLANTA GA S&DC	AUGUSTA GA LPC - XD	ATHENS GA S&DC	NORTH METRO / DULUTH GA S&DC	COLUMBUS GA S&DC	MACON ANNEX GA S&DC	MACON GA LPC - XD	MACON GA S&DC
S&DC Carriers	123	237	86	237	-	115	175	152	90	-	71
DUs / POs Sorted	0 / 15	12 / 16	1 / 11	31 / 25	-	25 / 30	- / -	11 / 14	24 / 9	- / -	2 / 7
DUs / POs XD	0 / 0	0 / 0	0 / 0	26 / 3	42 / 20	- / -	34 / 0	- / -	- / -	47 / 26	- / -
DU/PO parcels sorted	0.1K	20K	2K	33K	-	18k	20k	2k	3k	-	0.2k
Carrier parcels sorted	16K	30K	9K	16K	-	13K	24K	19K	12K	-	7K
Parcels XD	-	-	-	61k	28k	-	114k	-	-	23K	-
% of Parcels	3%	11%	3%	23%	6%	7%	34%	5%	3%	5%	2%

  Co located with RPDC    
   LPC and S&DC colocated

Restricted and Sensitive Business Information – Do Not Disclose.

1. calculated as (# of parcels sorted at RPDC) / (total region volume) 2. calculated as (# of DU/PO sorts at RPDC) / (total number of offices in region)



## After Stress Test 1.0, Atlanta end-state enables all S&DCs to function within facility limits while RPDC stays under 190 separations

+/- Net change in # of separations after stress test 1.0 – **still need to account for L606**  
  LPC / S&DC co-located

**PALMETTO GA RPDC**  
173 separations

- ~50% of network parcel volume sorted<sup>3</sup>
- ~20% of downstream office separations<sup>4</sup>

	ATLANTA GA LPC Catchment Area				AUGUSTA LPC	PALMETTO LPC Catchment Area		MACON GA LPC Catchment Area			
	ACWORTH GA S&DC	ATLANTA NDC GA S&DC	NORTH ATLANTA BRANCH GA S&DC	ATLANTA GA S&DC/LPC	AUGUSTA GA LPC	ATHENS GA S&DC	NORTH METRO / DULUTH GA S&DC/LPC	MACON ANNEX S&DC	COLUMBUS GA S&DC	MACON GA LPC	SOUTH MACON GA S&DC
Parcel sort plans meet DUTs	Yes	Yes	Yes	Yes	-	Yes	Yes	Yes	Yes	-	Yes
PO + DU sorts needed/available	15 / 154	28 / 282	12 / 98	56 / 162	-	55 / 122	66 / 194	33 / 114	25 / 146	-	9 / 98
Carrier sorts needed/available	125 / 154	244 / 282	89 / 98	143 / 162	-	122 / 122	180 / 194	96 / 114	161 / 146	-	74 / 98
Dock doors available <sup>1</sup>	2	15	4	12	-	16	14	8	15	-	5
Dock space needed/available (SF) <sup>2</sup>	0.4K / 0.4K	4.0K / 4.0K	0.9K / 0.9K	2.1K / 2.1K	-	3.5K / 4.5K	4.3K / 4.3K	1.1K / 1.1K	1.0K / 2.4K	-	0.2K / 0.2K
Net change in S&DC separations	+21	+1	+2	+77	0	+61	-8	0	-15		

Restricted and Sensitive Business Information – Do Not Disclose.

1. Dock door assessment based on container requirements divided by # of containers/truck assuming up to 3 truck dispatches/dock door/hr; 2. Combined platform and workroom space; 3. calculated as (# of parcels sorted at RPDC) / (total region volume) 4. calculated as (# of DU/PO sorts at RPDC) / (total number of offices in region)



# Portland

## Transfer Hubs

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Pre-Stress Test

### Portland Region | Pre-stress-test parcel flow

3 ZIPS: 970, 971, 972, 973, 974, 975, 976, 977, 978, 986

**PORTLAND OR RPDC**  
317k network parcels  
187 RPDC Separations

PARCEL FLOW ONLY

AS OF 07/13

Facility Info	Medford OR LPC Catchment Area		Portland OR LPC Catchment Area		Springfield OR LPC Catchment Area	
	MEDFORD OR S&DC	BEAVERTON OR S&DC	Co-located with Portland RPDC PORTLAND OR LPC	EUGENE OR S&DC	SALEM OR S&DC	
S&DC Carriers	74	85	-	113	103	
DUs / POs Sorted	- / -	3 / 21	- / -	63 / 16	43 / 17	
DUs / POs XD	21 / 10	- / -	150 / 34	6 / -	1 / -	
Parcels Sorted	14k	14k	-	38k	43k	
Parcels XD	16k	-	173k	16k	4k	
% of Parcels	10%	4%	54%	17%	15%	

1. Future DUs and PO Box locations in the network whose volume will be hubbed through the given S&DC.
2. Includes S&DC carrier volume and downstream DU volume

  Co located with RPDC

  LPC and S&DC colocated

# Charlotte

## Transfer Hubs

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### Gastonia Region | Pre-stress-test parcel flow

Pre-Stress Test

3 ZIPS: 242, 246, 280, 281, 282, 286, 287, 288, 289, 293, 296, 297, 376

**GASTONIA NC RPDC**  
354k network parcels  
201 RPDC Separations

PARCEL FLOW ONLY

AS OF 07/13

Facility Info	Greenville SC LPC Catchment Area			Johnson City TN LPC Catchment Area	Mid Carolina NC P&DC Catchment Area	
	ASHEVILLE NC S&DC	GREENVILLE - MAIN OFFICE SC S&DC	GREENVILLE SC S&DC	JOHNSON CITY TN LPC	CHARLOTTE NC S&DC	MID CAROLINA NC P&DC
S&DC Carriers	149	110	157	-	293	-
DUs / POs Sorted	15 / 36	17 / 15	34 / 26	- / -	34 / 92	- / -
DUs / POs XD	- / -	- / -	40 / -	63 / 46	- / -	85 / -
Parcels Sorted	23k	23k	41k	-	38k	-
Parcels XD	-	-	59k	34k	-	136k
% of Parcels	7%	7%	28%	10%	11%	38%

1. Future DUs and PO Box locations in the network whose volume will be hubbed through the given S&DC.
2. Includes S&DC carrier volume and downstream DU volume

  Co located with RPDC

  LPC and S&DC colocated

# Asheville S&DC – Modeling

**ASHEVILLE - P&DF | DISTRICT: NORTH CAROLINA**

S&DC	NUMBER OF SPOKES	TOTAL NET INT SF	WORKROOM SF	PARKING (EMP/CUST)	CURRENT ROUTE COUNT	ADDITIONAL GAINING ROUTES	TOTAL FUTURE ROUTES	DELIVERY POINTS	POPULATION
ASHEVILLE-P&DF	1	98,693	51,719	117 / 9	49	41	90	64,389	118,419

SPOKE NAME	ROUTE COUNT	Avg. 1-Way Travel Minutes	Avg. 1-Way Travel Miles	Route Count x 1-Way Travel Miles	Delivery/Retail/PO Box	BEV DATE
<b>Totals</b>	<b>41</b>	<b>10</b>	<b>6</b>	<b>246</b>		
ASHEVILLE-LONDON RD CARRIER ANNEX	41	10	6	246	Delivery	

Site(s) Verified

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## September 2023 S&DCs

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# Existing Facilities S&DC Activation Roadmap – Implementation List

District	Facility Type	Facility Name	Total Spoke Units	# of Spoke Delivery ZIPS	Total Delivery ZIPS	S&DC Existing Routes	# of Spoke Routes	Total Routes	Total Delivery Points	Total Population	Facility Review	Finalized Spokes Approved	S&DC Activation Date
AR-OK	Transfer Hub	TULSA - DOWNTOWN STATION	0	0	4	30	0	30	18,067	25,666	2/24/23	NA	9/9/23
CALIFORNIA 1	CRDO S&DCs	PALO ALTO - MAIN OFFICE	1	1	6	102	17	119	55,092	137,214	2/14/23	3/21/23	9/9/23
CALIFORNIA 2	Transfer Hub	STOCKTON - WEST LANE STATION DDC	0	0	5	86	0	86	53,496	133,304	2/15/23	3/21/23	9/9/23
CALIFORNIA 4	CRDO S&DCs	IRVINE - MAIN OFFICE	1	1	5	72	1	73	61,082	126,007	2/16/23	3/14/23	9/9/23
CALIFORNIA 6	CRDO S&DCs	CHULA VISTA - MAIN OFFICE	1	1	3	92	13	105	67,130	189,149	2/17/23	3/14/23	9/9/23
CONNECTICUT	Transfer Hub	BRIDGEPORT - MAIN OFFICE	0	0	4	43	0	43	32,041	75,024	2/8/23	NA	TBD
GEORGIA	Plant Mod S&DCs	ATLANTA - NDC*	9	14	14	0	237	237	199,571	398,282	12/13/22	3/14/23	TBD
GEORGIA	CRDO S&DCs	ATLANTA - NORTH ATLANTA BRANCH	2	3	5	46	40	86	71,072	138,580	2/8/23	3/14/23	9/23/23
ILLINOIS 1	Transfer Hub	ROCKFORD - P&DF	0	0	7	118	0	118	60,957	139,701	3/3/23	3/21/23	9/9/23
INDIANA	CRDO S&DCs	TERRE HAUTE - P&DF	1	3	6	45	35	80	49,702	149,043	3/2/23	3/21/23	9/9/23
KY-WV	Transfer Hub	MORGANTOWN - MAIN OFFICE	0	0	4	71	0	71	50,449	98,741	2/8/23	3/21/23	9/9/23
MICHIGAN 1	CRDO S&DCs	JACKSON - DDC	1	1	10	101	2	103	59,577	132,615	3/1/23	3/14/23	9/9/23
NEW YORK 2	CRDO S&DCs	HUNTINGTON STATION - MAIN OFFICE	2	2	4	70	13	83	37,054	100,892	2/7/23	3/14/23	9/9/23
NEW YORK 3	CRDO S&DCs	MID HUDSON - P&DC	13	13	13	0	115	115	72,219	175,591	7/12/22	3/21/23	9/9/23
SOUTH CAROLINA	Transfer Hub	COLUMBIA - MAIN OFFICE and VMF	0	0	4	84	0	84	57,555	105,678	2/7/23	3/14/23	9/9/23
TEXAS 1	CRDO S&DCs	WACO - MAIN OFFICE/P&DF	4	6	8	45	55	100	65,010	136,749	2/23/23	3/21/23	9/9/23
Total			35	45	102	1,005	528	1,533	1,010,074	2,262,236			

No carrier moves until Feb 2024



## February 2024 S&DCs

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# Existing Facilities S&DC Activation Roadmap – Implementation List

District	Facility Type	Facility Name	Total Spoke Units	# of Spoke Delivery ZIPS	Total Delivery ZIPS	S&DC Existing Routes	# of Spoke Routes	Total Routes	Total Delivery Points	Total Population	Facility Review	Finalized Spokes Approved	S&DC Activation Date	Transfer Hub Activation Date
VA	CRDO S&DCs	RICHMOND - MAIN OFFICE - VMF	5	10	14	63	152	215	164,936	321,022	3/2/23	5/25/23	2/24/24	7/29/23
OHIO 1	Transfer Hub - No Parking	CANTON - MAIN OFFICE/P&DF	0	0	5	86	0	86	48,014	99,526	2/15/23	5/31/23	TBD	
ME-NH-VT	CRDO S&DCs	PORTLAND - MAIN OFFICE	2	5	13	127	62	189	93,748	264,125	10/24/22	5/31/23	2/24/24	
WASHINGTON	CRDO S&DCs	EVERETT - P&DF/NORTH DDC	2	4	7	57	105	162	131,116	342,537	11/8/22	5/31/23	2/24/24	
DE-PA 2	CRDO S&DCs	SOUTHEASTERN - P&DC	3	4	11	107	52	159	78,720	166,797	2/21/23	5/31/23	2/24/24	
NEW YORK 3	CRDO S&DCs	BINGHAMTON - MAIN OFFICE/P&DF	10	10	16	78	72	150	125,891	189,771	9/7/22	5/31/23	2/24/24	
INDIANA	CRDO S&DCs	LAFAYETTE - P&DF	6	6	11	116	9	125	54,618	196,921	3/2/23	5/31/23	2/24/24	
OHIO 1	No Fit	MANSFIELD - MAIN OFFICE	0	0	6	72	0	72	44,865	90,436	2/15/23	5/31/23	NA	
CALIFORNIA 3	CRDO S&DCs	OXNARD - MAIN OFFICE & VMF	1	1	6	97	20	117	88,946	276,335	2/16/23	5/31/23	2/24/24	
PENNSYLVANIA 1	CRDO S&DCs	ERIE - P&DC	3	3	12	106	7	113	69,987	150,562	2/16/23	5/31/23	2/24/24	
VIRGINIA	CRDO S&DCs	CHARLOTTESVILLE - MAIN OFFICE	4	5	10	96	12	108	68,592	144,002	3/21/23	5/25/23	2/24/24	7/29/23
ID-MT-OR	CRDO S&DCs	SALEM - P&DF/VMF	3	4	6	42	60	102	82,051	239,122	2/28/23	5/31/23	2/24/24	
KY-WV	CRDO S&DCs	HUNTINGTON - P&DF	2	4	9	65	33	98	63,164	117,142	3/8/23	5/31/23	2/24/24	
VIRGINIA	Plant Mod S&DCs	NORFOLK - P&DC	7	10	10	0	95	95	75,268	168,867	TBD	5/25/23	2/24/24	10/1/23
VIRGINIA	CRDO S&DCs	HAMPTON - MAIN OFFICE and VMF	2	3	6	75	19	94	66,737	137,564	3/22/23	5/25/23	2/24/24	8/12/23
NORTH CAROLINA	CRDO S&DCs	ASHEVILLE - P&DF	1	2	4	49	41	90	64,389	110,419	2/14/23	5/31/23	2/24/24	
MICHIGAN 1	CRDO S&DCs	FLINT - MAIN OFFICE	4	7	9	27	98	125	79,630	152,514	2/28/23	5/31/23	2/24/24	
AL-MS	CRDO S&DCs	HATTIESBURG - MAIN OFFICE	1	1	2	29	28	57	44,254	83,546	2/14/23	5/31/23	2/24/24	



## FY24 S&DC Activations – February Sites Hub and Spokes: Atlantic

Hub/Spoke Area	Hub/Spoke District	Hub Property Name	Formalized S&DC Name (Hub Only)	Spoke Property Name	S&DC Hub Launch Date
ATLANTIC (B)	VIRGINIA	RICHMOND - MAIN OFFICE-VMF	Richmond VA SDC	1 - S&DC + TRANSFER HUB	2/24/2024
ATLANTIC (B)	VIRGINIA	RICHMOND - MAIN OFFICE-VMF		HANOVER - MAIN OFFICE	2/24/2024
ATLANTIC (B)	VIRGINIA	RICHMOND - MAIN OFFICE-VMF		RICHMOND - FOREST HILL STATION	2/24/2024
ATLANTIC (B)	VIRGINIA	RICHMOND - MAIN OFFICE-VMF		RICHMOND - MONTROSE HEIGHTS STA	2/24/2024
ATLANTIC (B)	VIRGINIA	RICHMOND - MAIN OFFICE-VMF		RICHMOND - SOUTHSIDE STATION	2/24/2024
ATLANTIC (B)	VIRGINIA	RICHMOND - MAIN OFFICE-VMF		RICHMOND - WESTHAMPTON STATION	2/24/2024
ATLANTIC (B)	VIRGINIA	HAMPTON - MAIN OFFICE and VMF	Hampton VA SDC	1 - S&DC + TRANSFER HUB	2/24/2024
ATLANTIC (B)	VIRGINIA	HAMPTON - MAIN OFFICE and VMF		HAMPTON - POQUOSON BRANCH	2/24/2024
ATLANTIC (B)	VIRGINIA	HAMPTON - MAIN OFFICE and VMF		NEWPORT NEWS - PARK VIEW STA	2/24/2024
ATLANTIC (B)	VIRGINIA	NORFOLK - P&DC	Norfolk VA SDC	1 - S&DC + TRANSFER HUB	2/24/2024
ATLANTIC (B)	VIRGINIA	NORFOLK - P&DC		NORFOLK - DEBREE STA	2/24/2024
ATLANTIC (B)	VIRGINIA	NORFOLK - P&DC		NORFOLK - LAFAYETTE STATION	2/24/2024
ATLANTIC (B)	VIRGINIA	NORFOLK - P&DC		NORFOLK - MILAN STATION	2/24/2024
ATLANTIC (B)	VIRGINIA	NORFOLK - P&DC		NORFOLK - BERKLEY STATION	2/24/2024
ATLANTIC (B)	VIRGINIA	NORFOLK - P&DC		CHESAPEAKE - INDIAN RIVER STATION	2/24/2024
ATLANTIC (B)	VIRGINIA	NORFOLK - P&DC		CHESAPEAKE - DEEP CREEK STATION	2/24/2024
ATLANTIC (B)	VIRGINIA	NORFOLK - P&DC		CHESAPEAKE - S NORFOLK STA	2/24/2024
ATLANTIC (B)	VIRGINIA	CHARLOTTESVILLE - MAIN OFFICE	Charlottesville VA SDC	1 - S&DC + TRANSFER HUB	2/24/2024
ATLANTIC (B)	VIRGINIA	CHARLOTTESVILLE - MAIN OFFICE		EARLYSVILLE - MAIN OFFICE	2/24/2024
ATLANTIC (B)	VIRGINIA	CHARLOTTESVILLE - MAIN OFFICE		FREE UNION - MAIN OFFICE	2/24/2024
ATLANTIC (B)	VIRGINIA	CHARLOTTESVILLE - MAIN OFFICE		NORTH GARDEN - MAIN OFFICE	2/24/2024
ATLANTIC (B)	VIRGINIA	CHARLOTTESVILLE - MAIN OFFICE		TROY - MAIN OFFICE	2/24/2024





## FY24 S&DC Activations – February Sites Hub and Spokes: Atlantic (cont'd)

Hub/Spoke Area	Hub/Spoke District	Hub Property Name	Formalized S&DC Name (Hub Only)	Spoke Property Name	S&DC Hub Launch Date
ATLANTIC (B)	NORTH CAROLINA	ASHEVILLE - P&DF	Asheville NC SDC	1 - S&DC	2/24/2024
ATLANTIC (B)	NORTH CAROLINA	ASHEVILLE - P&DF		ASHEVILLE - LONDON RD CARRIER ANNEX	2/24/2024
ATLANTIC (B)	NEW YORK 3	BINGHAMTON - MAIN OFFICE/P&DF	Binghamton NY SDC	1 - S&DC	2/24/2024
ATLANTIC (B)	NEW YORK 3	BINGHAMTON - MAIN OFFICE/P&DF		CHENANGO BRIDGE - MAIN OFFICE	2/24/2024
ATLANTIC (B)	NEW YORK 3	BINGHAMTON - MAIN OFFICE/P&DF		CHENANGO FORKS - MAIN OFFICE	2/24/2024
ATLANTIC (B)	NEW YORK 3	BINGHAMTON - MAIN OFFICE/P&DF		CONKLIN - MAIN OFFICE	2/24/2024
ATLANTIC (B)	NEW YORK 3	BINGHAMTON - MAIN OFFICE/P&DF		ENDICOTT - MAIN OFFICE	2/24/2024
ATLANTIC (B)	NEW YORK 3	BINGHAMTON - MAIN OFFICE/P&DF		ENDICOTT - UNION STATION	2/24/2024
ATLANTIC (B)	NEW YORK 3	BINGHAMTON - MAIN OFFICE/P&DF		MAINE - MAIN OFFICE	2/24/2024
ATLANTIC (B)	NEW YORK 3	BINGHAMTON - MAIN OFFICE/P&DF		PORT CRANE - MAIN OFFICE	2/24/2024
ATLANTIC (B)	NEW YORK 3	BINGHAMTON - MAIN OFFICE/P&DF		VESTAL - MPO	2/24/2024
ATLANTIC (B)	NEW YORK 3	BINGHAMTON - MAIN OFFICE/P&DF		WHITNEY POINT - MAIN OFFICE	2/24/2024
ATLANTIC (B)	NEW YORK 3	BINGHAMTON - MAIN OFFICE/P&DF		WINDSOR - MAIN OFFICE	2/24/2024
ATLANTIC (B)	PENNSYLVANIA 1	ERIE - P&DC	Erie PA SDC	1 - S&DC	2/24/2024
ATLANTIC (B)	PENNSYLVANIA 1	ERIE - P&DC		HARBORCREEK - MAIN OFFICE	2/24/2024
ATLANTIC (B)	PENNSYLVANIA 1	ERIE - P&DC		MC KEAN - MAIN OFFICE	2/24/2024
ATLANTIC (B)	PENNSYLVANIA 1	ERIE - P&DC		WATTSBURG - MAIN OFFICE	2/24/2024
ATLANTIC (B)	ME-NH-VT	PORTLAND - MAIN OFFICE	Portland ME SDC	1 - S&DC	2/24/2024
ATLANTIC (B)	ME-NH-VT	PORTLAND - MAIN OFFICE		SOUTHERN MAINE - P&DC	2/24/2024
ATLANTIC (B)	ME-NH-VT	PORTLAND - MAIN OFFICE		YARMOUTH - MAIN OFFICE	2/24/2024
ATLANTIC (B)	DE-PA 2	SOUTHEASTERN - P&DC	Southeastern PA SDC	1 - S&DC	2/24/2024
ATLANTIC (B)	DE-PA 2	SOUTHEASTERN - P&DC		BRYN MAWR - MAIN OFFICE	2/24/2024
ATLANTIC (B)	DE-PA 2	SOUTHEASTERN - P&DC		GLADWYNE - MAIN OFFICE	2/24/2024
ATLANTIC (B)	DE-PA 2	SOUTHEASTERN - P&DC		PHOENIXVILLE - MAIN OFFICE	2/24/2024
ATLANTIC (B)	NEW YORK 3	STEWART (MID HUDSON - P&DC)	Stewart NY SDC	1 - S&DC	9/9/2024
ATLANTIC (B)	NEW YORK 3	STEWART (MID HUDSON - P&DC)		FISHKILL - MAIN OFFICE	2/24/2024
ATLANTIC (B)	NEW YORK 3	STEWART (MID HUDSON - P&DC)		MONTGOMERY - MAIN OFFICE	2/24/2024
ATLANTIC (B)	NEW YORK 3	STEWART (MID HUDSON - P&DC)		WALDEN - MAIN OFFICE	2/24/2024

Sensitive Commercial Information: Do Not Disclose/Attorney-Client Privileged/Attorney Work Product

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## FY24 S&DC Activations – February Sites Hub and Spokes: Central

Hub/Spoke Area	Hub/Spoke District	Hub Property Name	Formalized S&DC Name (Hub Only)	Spoke Property Name	S&DC Hub Launch Date
CENTRAL (J)	MICHIGAN 1	FLINT - MAIN OFFICE	Flint MI SDC	1 - S&DC	2/24/2024
CENTRAL (J)	MICHIGAN 1	FLINT - MAIN OFFICE		FLINT - CARRIER ANNEX NE	2/24/2024
CENTRAL (J)	MICHIGAN 1	FLINT - MAIN OFFICE		FLINT - CODY STATION	2/24/2024
CENTRAL (J)	MICHIGAN 1	FLINT - MAIN OFFICE		FLINT - NORTH SIDE STATION	2/24/2024
CENTRAL (J)	MICHIGAN 1	FLINT - MAIN OFFICE		FLINT - SOUTHWEST BRANCH	2/24/2024
CENTRAL (J)	KY-WV	HUNTINGTON - P&DF	Huntington WV SDC	1 - S&DC	2/24/2024
CENTRAL (J)	KY-WV	HUNTINGTON - P&DF		ASHLAND - MAIN OFFICE	2/24/2024
CENTRAL (J)	KY-WV	HUNTINGTON - P&DF		LAVALLETTE - MAIN OFFICE	2/24/2024
CENTRAL (J)	INDIANA	LAFAYETTE - P&DF	Lafayette IN SDC	1 - S&DC	2/24/2024
CENTRAL (J)	INDIANA	LAFAYETTE - P&DF		BATTLE GROUND - MAIN OFFICE	2/24/2024
CENTRAL (J)	INDIANA	LAFAYETTE - P&DF		BROOKSTON - MAIN OFFICE	2/24/2024
CENTRAL (J)	INDIANA	LAFAYETTE - P&DF		CLARKS HILL - MAIN OFFICE	2/24/2024
CENTRAL (J)	INDIANA	LAFAYETTE - P&DF		LINDEN - MAIN OFFICE	2/24/2024
CENTRAL (J)	INDIANA	LAFAYETTE - P&DF		OTTERBEIN - MAIN OFFICE	2/24/2024
CENTRAL (J)	INDIANA	LAFAYETTE - P&DF		WESTPOINT - MAIN OFFICE	2/24/2024
CENTRAL (J)	MICHIGAN 1	JACKSON - DDC	Jackson MI SDC	1 - S&DC	2/24/2024
CENTRAL (J)	MICHIGAN 1	JACKSON - DDC		PLEASANT LAKE - MAIN OFFICE	2/24/2024

Sensitive Commercial Information: Do Not Disclose/Attorney-Client Privileged/Attorney Work Product

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## FY24 S&DC Activations – February Sites Hub and Spokes: Southern

Hub/Spoke Area	Hub/Spoke District	Hub Property Name	Formalized S&DC Name (Hub Only)	Spoke Property Name	S&DC Hub Launch Date
SOUTHERN (G)	AL-MS	HATTIESBURG - MAIN OFFICE	Hattiesburg MS SDC	1 - S&DC	2/24/2024
SOUTHERN (G)	AL-MS	HATTIESBURG - MAIN OFFICE		HATTIESBURG - DOWNTOWN STATION	2/24/2024
SOUTHERN (G)	GEORGIA	SOUTH ATLANTA (ATLANTA - NDC)	South Atlanta GA SDC	1 - S&DC	2/2/2024
SOUTHERN (G)	GEORGIA	SOUTH ATLANTA (ATLANTA - NDC)		LITHIA SPRINGS - MAIN OFFICE	2/24/2024
SOUTHERN (G)	GEORGIA	SOUTH ATLANTA (ATLANTA - NDC)		MABLETON - MAIN OFFICE	2/24/2024
SOUTHERN (G)	GEORGIA	SOUTH ATLANTA (ATLANTA - NDC)		NORTH SIDE CARRIER ANNEX	2/24/2024
SOUTHERN (G)	TEXAS 1	WACO - MAIN OFFICE/P&DF	Waco TX SDC	1 - S&DC	9/9/2023
SOUTHERN (G)	TEXAS 1	WACO - MAIN OFFICE/P&DF		HEWITT - MAIN OFFICE	2/24/2024
SOUTHERN (G)	TEXAS 1	WACO - MAIN OFFICE/P&DF		LORENA - MAIN OFFICE	2/24/2024
SOUTHERN (G)	TEXAS 1	WACO - MAIN OFFICE/P&DF		MCGREGOR - MAIN OFFICE	2/24/2024

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## FY24 S&DC Activations – February Sites Hub and Spokes: West Pac

Hub/Spoke Area	Hub/Spoke District	Hub Property Name	Formalized S&DC Name (Hub Only)	Spoke Property Name	S&DC Hub Launch Date
WESTPAC (E)	WASHINGTON	EVERETT - P&DF/NORTH DDC	Everett WA SDC	1 - S&DC	2/24/2024
WESTPAC (E)	WASHINGTON	EVERETT - P&DF/NORTH DDC		BOTHELL - MILL CREEK	2/24/2024
WESTPAC (E)	WASHINGTON	EVERETT - P&DF/NORTH DDC		SEATTLE - NORTH CITY ANNEX	2/24/2024
WESTPAC (E)	CALIFORNIA 3	OXNARD - MAIN OFFICE & VMF	Oxnard CA SDC	1 - S&DC	2/24/2024
WESTPAC (E)	CALIFORNIA 3	OXNARD - MAIN OFFICE & VMF		VENTURA - MAIN OFFICE	2/24/2024
WESTPAC (E)	ID-MT-OR	SALEM - P&DF/VMF	Salem OR SDC	1 - S&DC	2/24/2024
WESTPAC (E)	ID-MT-OR	SALEM - P&DF/VMF		SALEM - VISTA STATION	2/24/2024
WESTPAC (E)	ID-MT-OR	SALEM - P&DF/VMF		SALEM - WEST SALEM STATION	2/24/2024
WESTPAC (E)	ID-MT-OR	SALEM - P&DF/VMF		TURNER - MAIN OFFICE	2/24/2024
WESTPAC (E)	CALIFORNIA 4	IRVINE - MAIN OFFICE	Irvine CA SDC	1 - S&DC	2/24/2024
WESTPAC (E)	CALIFORNIA 4	IRVINE - MAIN OFFICE		SILVERADO - MAIN OFFICE	2/24/2024

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## Thank You / Questions

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